

ARMY



ACQUISITION AND
TECHNOLOGY

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

16 SEP 1999

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
DIRECTORS, DEFENSE AGENCIES

Subject: Defense-Wide Implementation of Activity Based Costing/Management (ABC/M)

In the attached July 9, 1999 memorandum, I directed the Military Departments and Defense Agencies to prepare and submit ABC/M implementation plans within 90 days. These plans should include outcome-oriented, time-phased goals and metrics. As we agreed, OSD will not establish such goals and metrics at this time. Each Component may choose the ones that best support its particular implementation plan, but those goals and metrics should be included in the plans.

If you have any questions, please direct them to my point of contact in this matter, Mr. Robert Leach, who may be reached at (703) 695-5166.



J. S. Gansler

Attachment
As stated

cc:
USD(C)



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